

Thomas R. Sullivan

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April 1, 2015

Executive and Legislative Nominations Committee
Legislative Office Building, Room 1000
Hartford, CT 06106

Dear Members of the Executive and Legislative Nominations Committee:

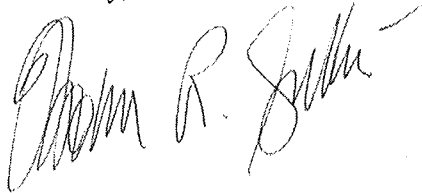
I write today in support of Katharine Wade for Commissioner of the Connecticut Insurance Department. During my time as Connecticut's Insurance Commissioner, I had several opportunities to work with Ms. Wade on the implementation of the Affordable Care Act and on other issues impacting the Connecticut domestic insurance industry. Through our interactions, Ms. Wade consistently demonstrated deep subject matter expertise, strong leadership skills, true professionalism and a collaborative approach to dealing with complex and sensitive issues. These characteristics will make her a successful insurance commissioner and a leader amongst her peers. I believe Ms. Wade will represent the State of Connecticut well through her participation at the National Association of Insurance Commissioners (NAIC) and in her interactions with federal and international regulators.

In my current role as Associate Director and Senior Adviser to the Federal Reserve Board of Governors, I expect that Ms. Wade and I will have the opportunity to collaborate again and I look forward to that opportunity.

I have a deep respect for the Connecticut Insurance Department, and the mission it carries out in protecting the citizens of our state. Further, to this day, I hold the regulators in the department in the highest regard as they execute on their mission. I know Ms. Wade will lead this regulatory agency with honor and distinction.

If I can be of any further assistance to the Committee, please do not hesitate to contact me.

Sincerely,

A handwritten signature in dark ink, appearing to read "Thomas R. Sullivan", with a stylized flourish at the end.

Thomas R. Sullivan